Local Language Goverance Enables Global Business Sustainability

Jörg Schütz, bioloom group Alexandra Weissgerber, Govern AG Patrick Ziegler, Govern AG

About: Optimizing Business Processes

Customer Satisfaction

Business

Service Quality

Profitability

Resources

Best Practice

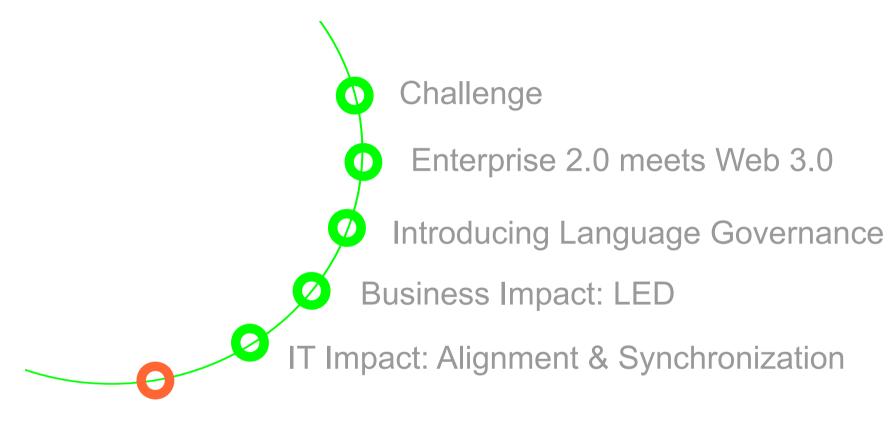
Transparency

IT

Provability

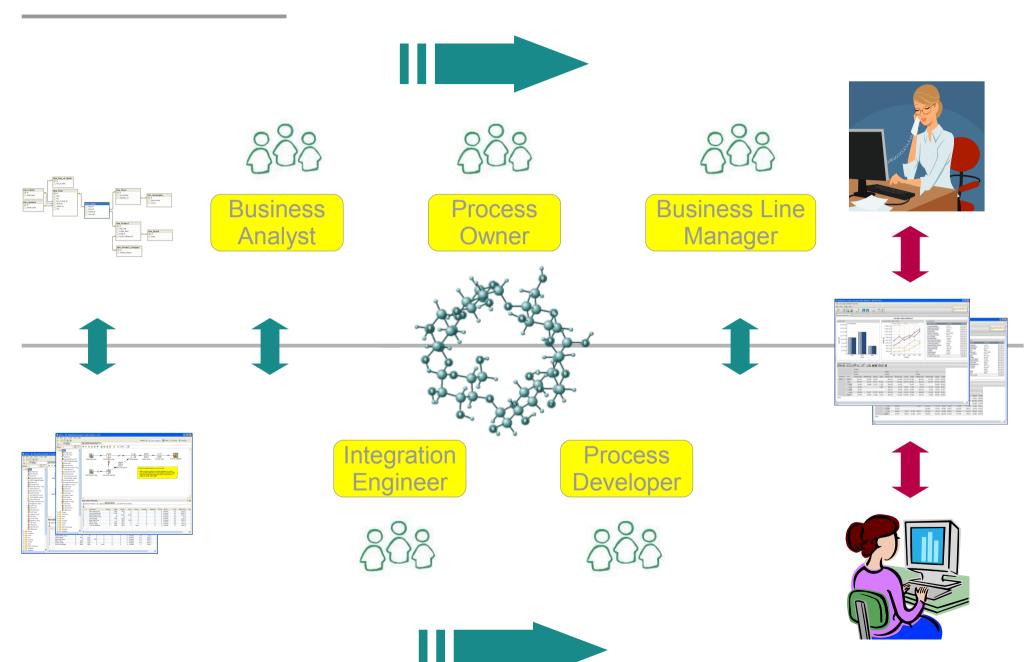
Process-based Development

Agenda

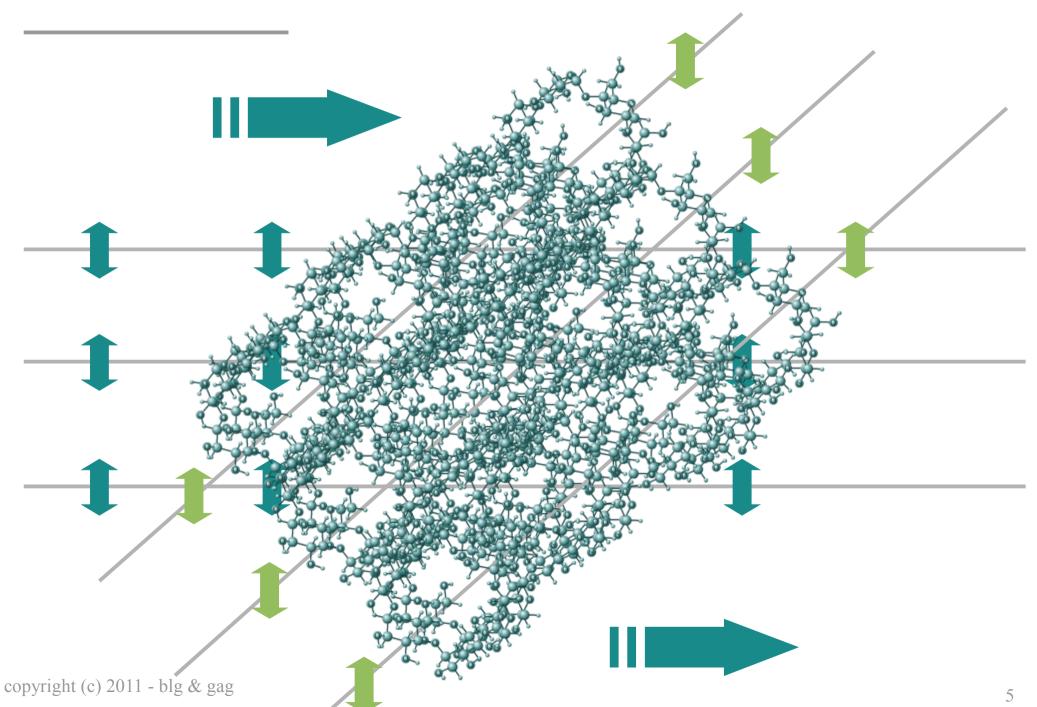


Good Practices for (long tail) Localization

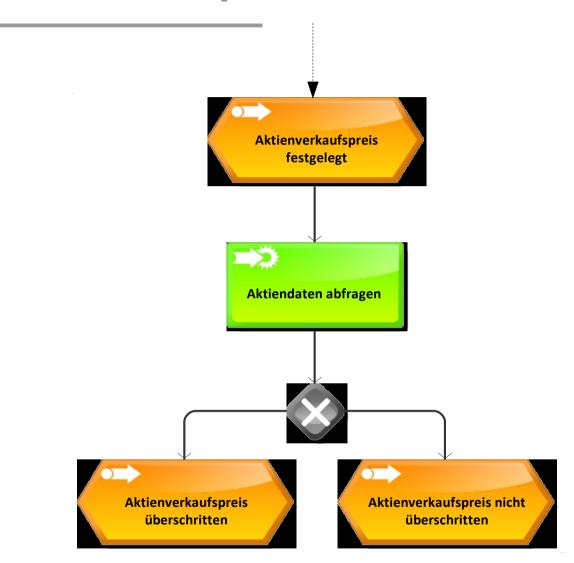
Synchronization in Local Environment (Scheme)



Synchronization in Global Environment (Scheme)



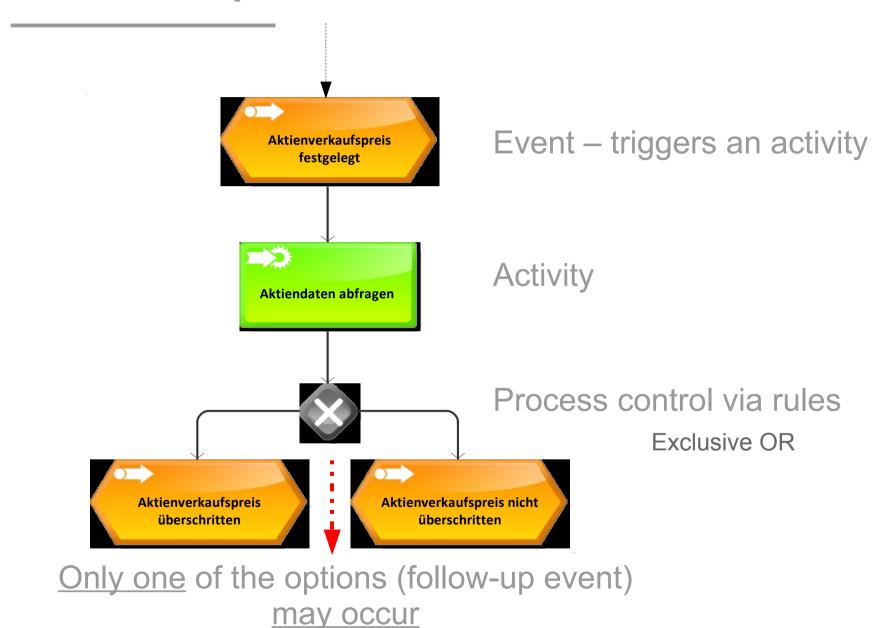
BPM Example – Initial View



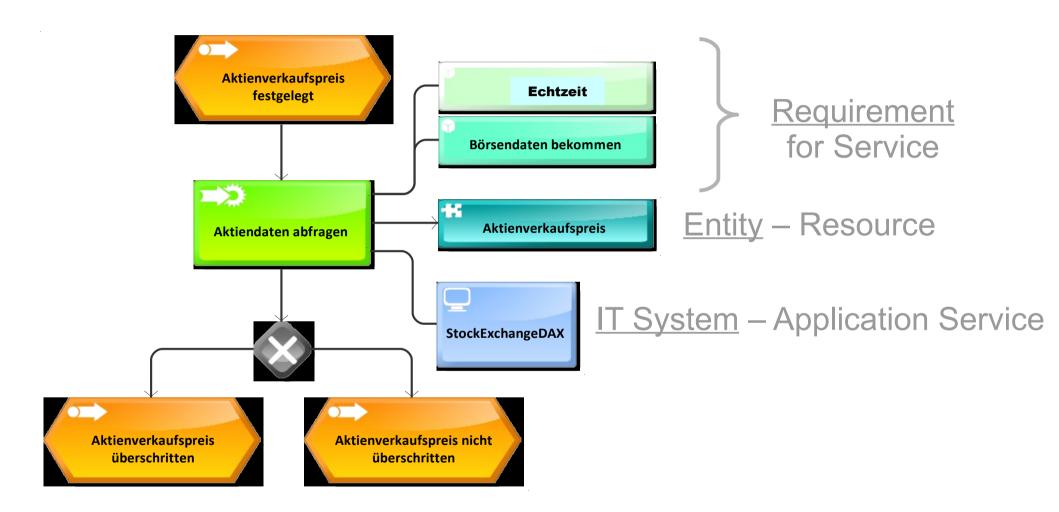
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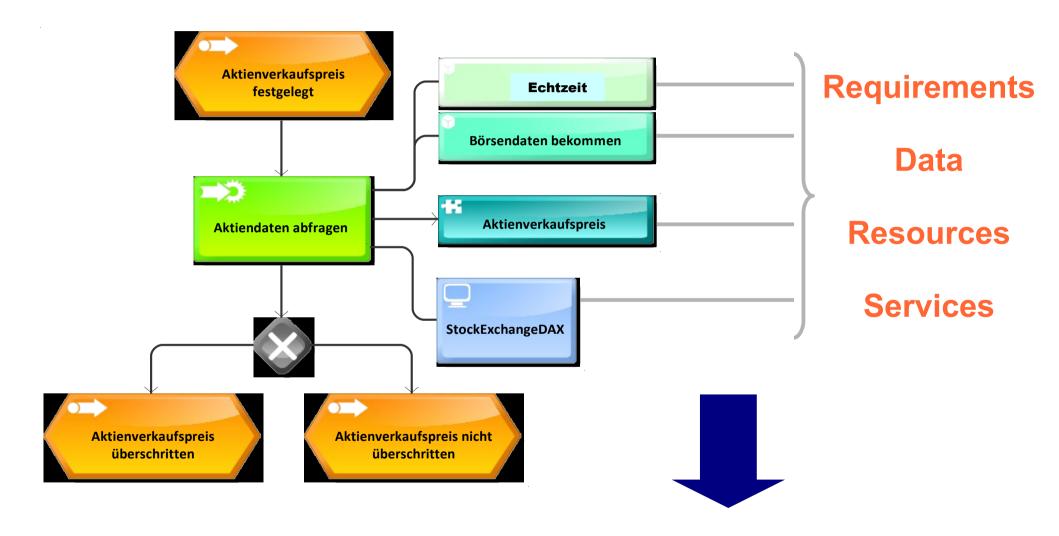
BPM Example – Initial View



BPM Example – Additional Constraints

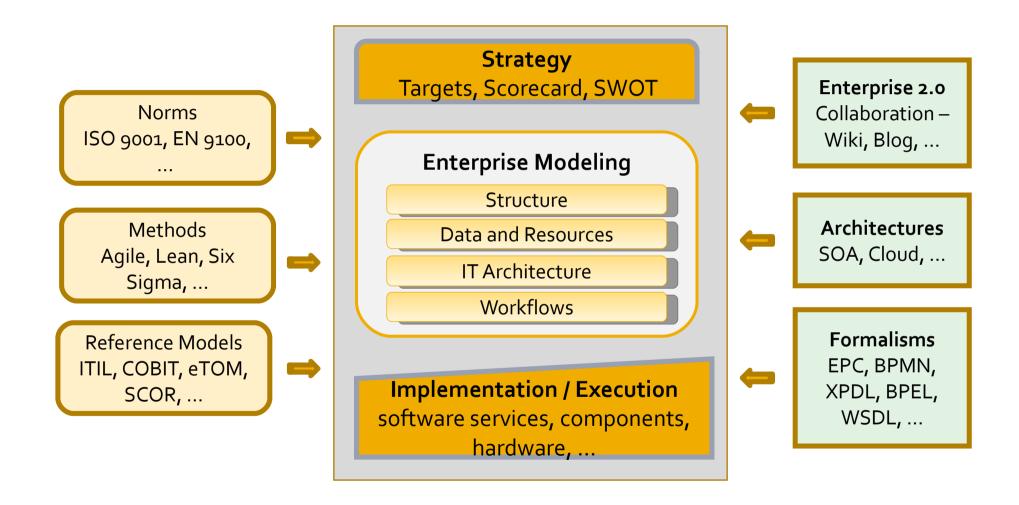


BPM Example – Additional Constraints



»Web Service Implementation«

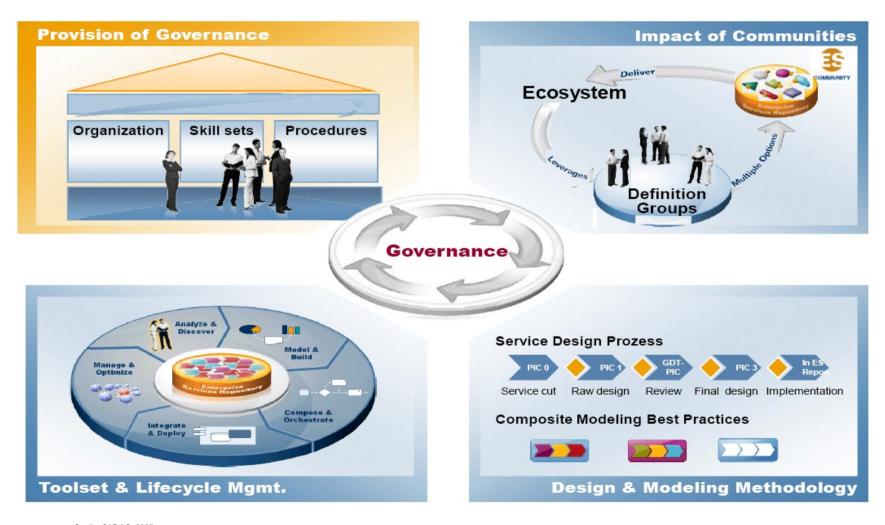
BPM Essentials



Elements of Business IT Alignment

- Notation Transformation, e.g. EPC-2-BPMN
- Governance Setup and Workflow
- Model Roundtripping
- Conflict Resolution
- Review Cycle
- Automated Notification
- Ad-hoc Collaboration
- Process-oriented Communities

Enterprise Goverance



Quelle: SAP AG, 2007

User Stories

- Process performance
- Resource naming conventions
- Selecting the "wrong" service

Process Performance in Global Teams

- A CR team in Germany and a CR team in India use a formally identical, but localized process model for dealing with call center requests.
- An analysis indicates that the German team operates with a higher performance than the Indian team.
- It turns out that one control element in the process execution needs an authorization which is specified as a "SHOULD" case in the German workflow, and as a "MUST" case in the Indian workflow.
- This "minimal" difference permits the German team to fulfill the authorization at a later point in time, whereas the Indian process flow is blocked.

Resource Naming Conventions

- Simple and easy selection of objects, activities, roles and properties according to enterprise guidelines and policies, e.g. a company vocabulary / terminology.
- Controlling is accomplished through the semantics of the employed diagrams – EPC and BPMN.
- Prevention of inconsistencies and contradictions when using negation.

Resource Naming Conventions

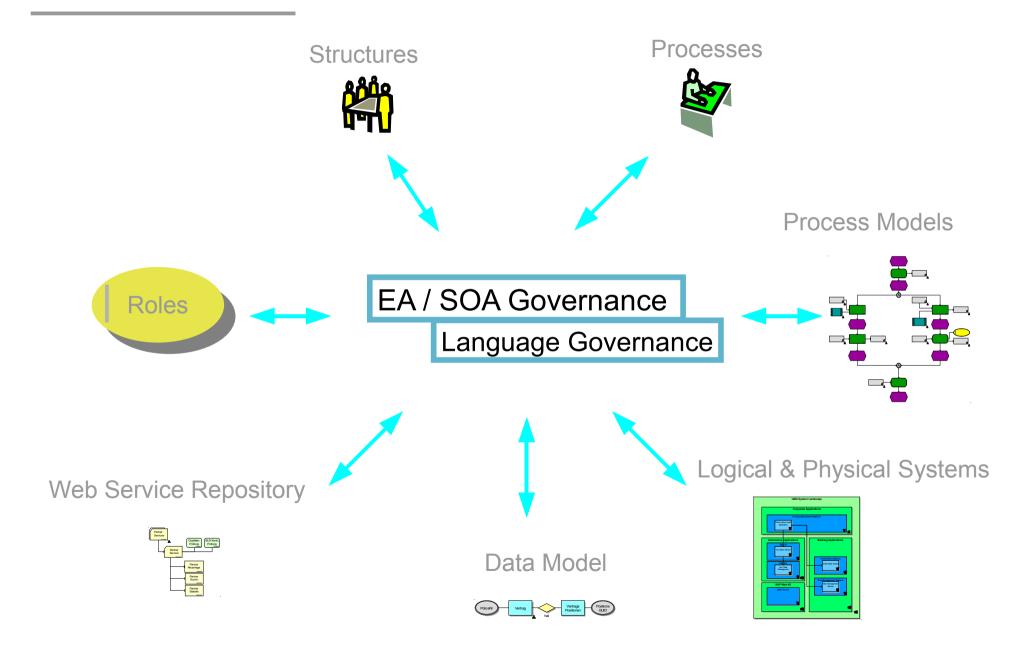
"Guided Modeling"

- Simple and easy selection of objects, activities, roles and properties according to enterprise guidelines and policies, e.g. a company vocabulary / terminology.
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- Prevention of inconsistencies and contradictions when using negation.

Selecting "Wrong" Service

- Besides language ambiguities, terminological weaknesses, such as the exactness of a term, can cause errors when implementing a service description programmatically.
- General language weaknesses can also introduce redundancies and loops within the process models which further propagate down to the technical layer.
- Example: Setup of a Facebook account Although the privacy statement was declined, the customer data was stored. Is it caused by a modeling fault, or by a language weakness?

Situating Language Goverance



Language Governance

- Formal Grounding
 - Basic Statements
 - Commonality and Variability
 - Properties, Relationships, Uniqueness
 - Deep, detailed Constraints
- Modeling Support

LG Basis

Formal Grounding

Rules and Policies

Vocabularies

- Basic Statements
- Commonality and Variability
- Properties, Relationships, Uniqueness
- Deep, detailed Constraints
- Modeling Support

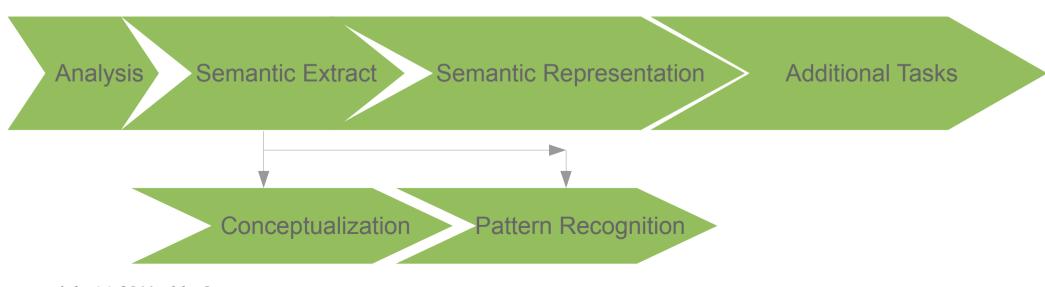
LG in Operation

Formal Grounding

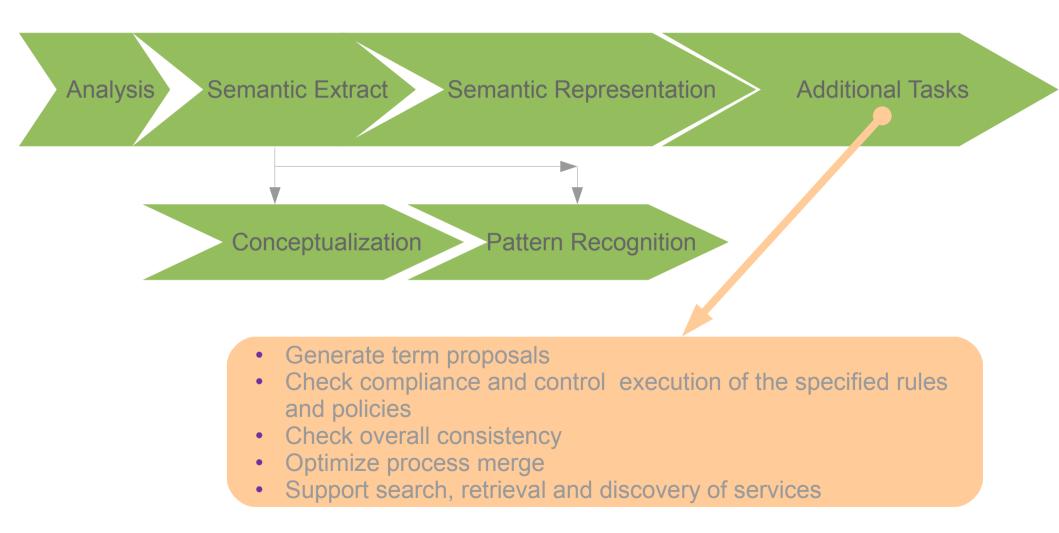
Rules and Policies

Vocabularies

- Basic Statements
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LG – Additional Tasks



LG Example

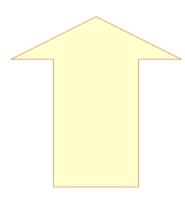
Model:



[rdf:type gag:StorageDevice; gag:store gag:CustomerData].



gag:DataBaseSystem _b22 .





Application Data:

<u>de-DE:</u> Abnehmer-Daten im Datenbanksystem speichern.

en-US: Save customer data in database system.

LG Meta Data Examples

- Provenance
- Likelihood
- Context
- Time frame

LG Meta Data Examples

Provenance

Customer A reported that tool T failed in environment E.

Likelihood

It is 20 % probable that tool T fails in environment E.

Context

Time frame

Customer A's IT set up environment E.

Environment E was installed Feb 11 through March 6, 2011.

Impacts of LG

- Business
- a |⊤
- Long tail language localization and translation

Agenda



Good Practices for (long tail) Localization 🗸